## APPENDIX E - HRA BASE BUDGET 2015/16 BY DIVISION

HOUSING REVENUE ACCOUNT	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
					Income Gen.			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Experience	1,866	1	_	_	-	(53)	-	1,813
Finance and Corporate Services	159,027	115	_	3,719	_	(2,067)	5,450	166,244
Specialist Housing Services	(40,394)	222	1,053	_	(8,602)	(121)	_	(47,842)
Chief Executive's	601	14	_	_	_	_	_	615
Community Engagement	2,097	14	84	_	_	(104)	_	2,091
Maintenance and Compliance	48,536	1,221	1,120	_	_	(2,405)	400	48,872
Operations	(173,883)	518	_	_	(146)	(712)	_	(174,223)
Major Works and New Council Homes	2,150	280	-	-		_	_	2,430
TOTAL	0	2,384	2,257	3,719	(8,748)	(5,462)	5,850	0

CUSTOMER EXPERIENCE	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
					Income Gen.			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	1,339	(70)	_	_	_	_	_	1,269
Running Costs	567	`70 <sup>°</sup>	_	_	_	(53)	_	584
Responsive Repairs/Heating Repairs	2	_	_	_	_		_	2
Corporate Support Costs/SLAs	33	_	_	_	_	_	_	33
Sub-total	1,941	-	_	_	_	(53)	_	1,888
Income:								
Recharges	(75)	_	_	_	_	_	_	(75)
Sub-total	(75)	1	_	_	_	1	-	(75)
TOTAL	1,866	_	_	_	_	(53)	_	1,813

FINANCE AND CORPORATE	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
SERVICES					Income Gen.			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	1,708	20	_	_	_	(100)	_	1,628
Running Costs	4,170	(836)	_	_	_	(80)	_	3,254
Thames Water Charges	13,286	531	_	_	_	(187)	_	13,630
Contingency/Contribution to Reserves	1,475	_	_	_	_	_	_	1,475
Heating Account	12,198	_	_	_	_	(1,000)	_	11,198
Contribution to Investment Programme	15,002	_	_	_	_		5,450	20,452
Landlord Commitments	7,400	_	_	_	_	_	_	7,400
Corporate Support Costs/SLAs	16,646	532	_	_	_	_	_	17,178
Depreciation	51,269	_	_	719	_	_	_	51,988
Financing Costs	30,555	_	_	3,000	_	_	_	33,555
Tenant Man. Organisation Allowances	272	59	_	_	_	_	_	331
Sub-total	153,981	306	-	3,719	_	(1,367)	5,450	162,089
Income:								
Rents – Dwellings	8,010	_	_	_	_	(700)	_	7,310
Commission Receivable	(2,298)	(91)	_	_	_	`	_	(2,389)
Interest on Balances	(136)	(100)	_	_	_	_	_	(236)
Recharges	(530)	` _ '	_	_	_	_	_	(530)
Sub-total	5,046	(191)	-	-	-	(700)	-	4,155
TOTAL	159,027	115	_	3,719	_	(2,067)	5,450	166,244

£'000	01000						
2 000	£'000	£'000	£'000	Income Gen. £'000	£'000	£'000	£'000
	2 000	2 000	2 000	2 000	2 000	2 000	2 000
6.473	321	150	_	_	(12)	_	6,941
			_	_	(12)	_	3,831
	(34)			_	_	_	53
	_	_	_	_	_	_	116
		250	_	_	(109)	_	6,545
		200	_		(105)	_	378
		20	_	_	_	_	4,097
		_	_	_	_	_	40
	_	_	_	_	_	_	2,662
	222	1.053	_	_	(121)	_	24,663
		.,000			(.=./		,000
(19.484)	_	_	_	(2.658)	_	_	(22,142)
	_	_	_		_	_	(5,068)
	_	_	_		_	_	(1,102)
	_	_	_		_	_	(2,151)
	_	_	_		_	_	(1,175)
	_	_	_		_	_	(420)
	_	_	_	(5,000)	_	_	(15,000)
(17,350)	_	_	_		_	_	(17,350)
(175)	_	_	_	_	_	_	(175)
(6,664)	_	_	_	(100)	_	_	(6,764)
(128)	_	_	_	(100)	_	_	(228)
(540)	_	_	_	(200)	_	_	(740)
(190)	_	_	_	_	-	-	(190)
(63,903)	_	_	-	(8,602)	_	_	(72,505)
(40.394)	222	1 052	_	(8 603)	(121)		(47,842)
	(175) (6,664) (128) (540) (190)	3,301 (94) 53 - 116 - 6,409 (5) 378 - 4,077 - 40 - 2,662 -  23,509 222  (19,484) - (4,968) - (970) - (1,994) - (1,020) - (420) - (10,000) - (17,350) - (175) - (6,664) - (128) - (190) - (190) - (63,903) -	3,301       (94)       624         53       -       -         116       -       -         6,409       (5)       250         378       -       -         4,077       -       20         40       -       -         2,662       -       -         23,509       222       1,053            (19,484)       -       -         (4,968)       -       -         (970)       -       -         (1,994)       -       -         (1,020)       -       -         (420)       -       -         (10,000)       -       -         (17,350)       -       -         (175)       -       -         (6,664)       -       -         (128)       -       -         (540)       -       -         (190)       -       -         (63,903)       -       -	3,301       (94)       624       —         53       —       —       —         116       —       —       —         6,409       (5)       250       —         378       —       —       —         4,077       —       20       —         40       —       —       —         2,662       —       —       —         23,509       222       1,053       —         (19,484)       —       —       —         (4,968)       —       —       —         (970)       —       —       —         (1,994)       —       —       —         (1,994)       —       —       —         (1,020)       —       —       —         (1,020)       —       —       —         (10,000)       —       —       —         (17,350)       —       —       —         (128)       —       —       —         (540)       —       —       —         (190)       —       —       —         (63,903)       —       —       —    <	3,301       (94)       624       —       —         53       —       —       —       —         116       —       —       —       —         6,409       (5)       250       —       —         378       —       —       —       —         4,077       —       20       —       —         40       —       —       —       —         2,662       —       —       —       —         23,509       222       1,053       —       —         (19,484)       —       —       —       —         (4,968)       —       —       —       —         (4,968)       —       —       —       —       —         (1,994)       —       —       —       —       —       (100)         (970)       —       —       —       —       (157)         (1,020)       —       —       —       —       —       —         (10,000)       —       —       —       —       —       —         (10,000)       —       —       —       —       —       — </td <td>3,301       (94)       624       -       -       -       -         533       -       -       -       -       -       -         6,409       (5)       250       -       -       (109)         378       -       -       -       -       -       -         4,077       -       20       -       -       -       -         40       -       -       -       -       -       -       -         2,662       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -</td> <td>3,301       (94)       624       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -</td>	3,301       (94)       624       -       -       -       -         533       -       -       -       -       -       -         6,409       (5)       250       -       -       (109)         378       -       -       -       -       -       -         4,077       -       20       -       -       -       -         40       -       -       -       -       -       -       -         2,662       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -	3,301       (94)       624       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -

CHIEF EXECUTIVE'S	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
					Income Gen.			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	625	25	_	_	_	_	_	650
Running Costs	17	_	_	_	_	_	_	17
Corporate Support Costs/SLAs	1	_	_	_	_	_	_	1
Sub-total	643	25	_	_	_	_	_	668
Income:								
Capitalisation	(42)	(11)	_	_	_	_	_	(53)
Sub-total	(42)	(11)	-	-	_	-	_	(53)
TOTAL	601	14	_	_	_	_	_	615

COMMUNITY ENGAGEMENT	2014/15	Inflation	Commits	Financing	Rents & Income Gen.	Savings	Redist.	2015/16
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	949	(3)	84	_	_	(9)	_	1,021
Running Costs	844	17	_	_	_	(95)	_	766
Responsive Repairs/Heating Repairs	365	_	_	_	_		_	365
Sub-total	2,158	14	84	_	_	(104)	-	2,152
Income:								
Fees and Charges	(10)	_	_	_	_	_	_	(10)
Capitalisation	(51)	_	_	_	_	_	_	(51)
Sub-total	(61)	-	-	-	_	-	-	(61)
TOTAL	2,097	14	84	_	_	(104)	_	2,091

MAINTENANCE AND COMPLIANCE	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
					Income Gen.			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	6,050	1,054	_	_	_	(148)	_	6,956
Running Costs	2,282	5	_	_	_	(150)	_	2,137
Responsive Repairs/Heating Repairs	44,183	296	1,120	_	_	(2,107)	400	43,892
Corporate Support Costs/SLAs	678	_	_	_	_		_	678
Sub-total	53,193	1,355	1,120	_	_	(2,405)	400	53,663
Income:								
Fees and Charges	(35)	_	_	_	_	_	_	(35)
Capitalisation	(4,622)	(134)	_	_	_	_	_	(4,756)
Sub-total	(4,657)	(134)	-	-	_	-	-	(4,791)
TOTAL	48,536	1,221	1,120	_	_	(2,405)	400	48,872

OPERATIONS	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
	£'000	£'000	£'000	£'000	Income Gen. £'000	£'000	£'000	£'000
Expenditure:								
Employees	10,481	297	_	_	_	(245)	_	10,533
Running Costs	10,068	(58)	_	_	_	(466)	_	9,544
Thames Water Charges	63	` _ '	_	_	_	` _	_	63
Grounds Maintenance/Estate Cleaning	14,517	290	_	_	_	_	_	14,807
Responsive Repairs/Heating Repairs	144	_	_	_	_	(1)	_	143
Corporate Support Costs/SLAs	9	-	_	_	_		_	9
Sub-total	35,282	529	-	_	-	(712)	-	35,099
Income:								
Rents – Dwellings	(176,282)	_	_	_	(240)	_	_	(176,522)
Heating/Hot Water Charges	(8,418)	_	_	_	243	_	_	(8,175)
Tenant Service Charges	(11,167)	_	_	_	35	_	_	(11,132)
Thames Water Charges	(12,128)	_	_	_	(184)	_	_	(12,312)
Fees and Charges	(1,170)	(11)	_	_	' -	_	_	(1,181)
Sub-total	(209,165)	(11)	-	-	(146)	-	-	(209,322)
TOTAL	(173,883)	518	-	_	(146)	(712)		(174,223)

MAJOR WORKS AND NEW COUNCIL	2014/15	Inflation	Commits	Financing	Rents &	Savings	Redist.	2015/16
HOME DELIVERY				_	Income Gen.	_		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure:								
Employees	3,024	34	_	_	_	_	_	3,058
Running Costs	352	_	_	_	_	_	_	352
Planned Maintenance	1,010	_	_	_	_	_	_	1,010
Corporate Support Costs/SLAs	5	_	_	_	_	_	_	5
Sub-total	4,391	34	_	-	_	_	_	4,425
Income:								
Fees and Charges	(9)	_	_	_	_	_	_	(9)
Capitalisation	(2,232)	246	_	_	_	_	_	(1,986)
Sub-total	(2,241)	246	-	-	_	-	_	(1,995)
TOTAL	2,150	280	-	_	_	1	_	2,430